



PROPOSED BUDGET

FISCAL YEAR **2019-20**



City of Chula Vista

Fiscal Year 2020

Proposed Budget Overview

May 21, 2019

Agenda

- Fiscal Year 2020 Proposed Budget
 - All Funds Summary
 - General Fund Summary
 - Measure A Sales Tax Fund Summary
 - Measure P Sales Tax Fund Summary
 - Budget Highlights and Next Steps
- Fiscal Year 2020 Capital Improvement Program



Budget Process Overview

- March 26, 2019: Fiscal Year 2020 Budget Workshop
- April 16, 2019: Fiscal Year 2020-30 Long-Term Financial Plan
- May 6, 2019: FY 2020 Budget Workshop
- May 15 & 16, 2019: Community Budget Presentations at Civic Center Library and Otay Ranch Library
- May 17, 2019: Fiscal Year 2020 Proposed Budget distributed and posted on City's website
- May 21, 2019: Presentation of the City Manager's Proposed Budget for Fiscal Year 2020



ALL FUNDS SUMMARY



FY2020 Summary

All Funds Revenues and Expenditures Summary (in millions)

Category	FY19 Adopted	FY20 Proposed	Change
Revenues	\$ 337.0	\$ 390.3	\$ (53.3)
Expenditures	347.5	387.3	39.8
(Surplus)/Deficit	\$ 10.5	\$ (3.0)	\$ (13.5)
Other Funds – PY Fund Balance	\$ 10.5	\$ -	\$ (10.5)



All Funds Revenues

(in thousands)

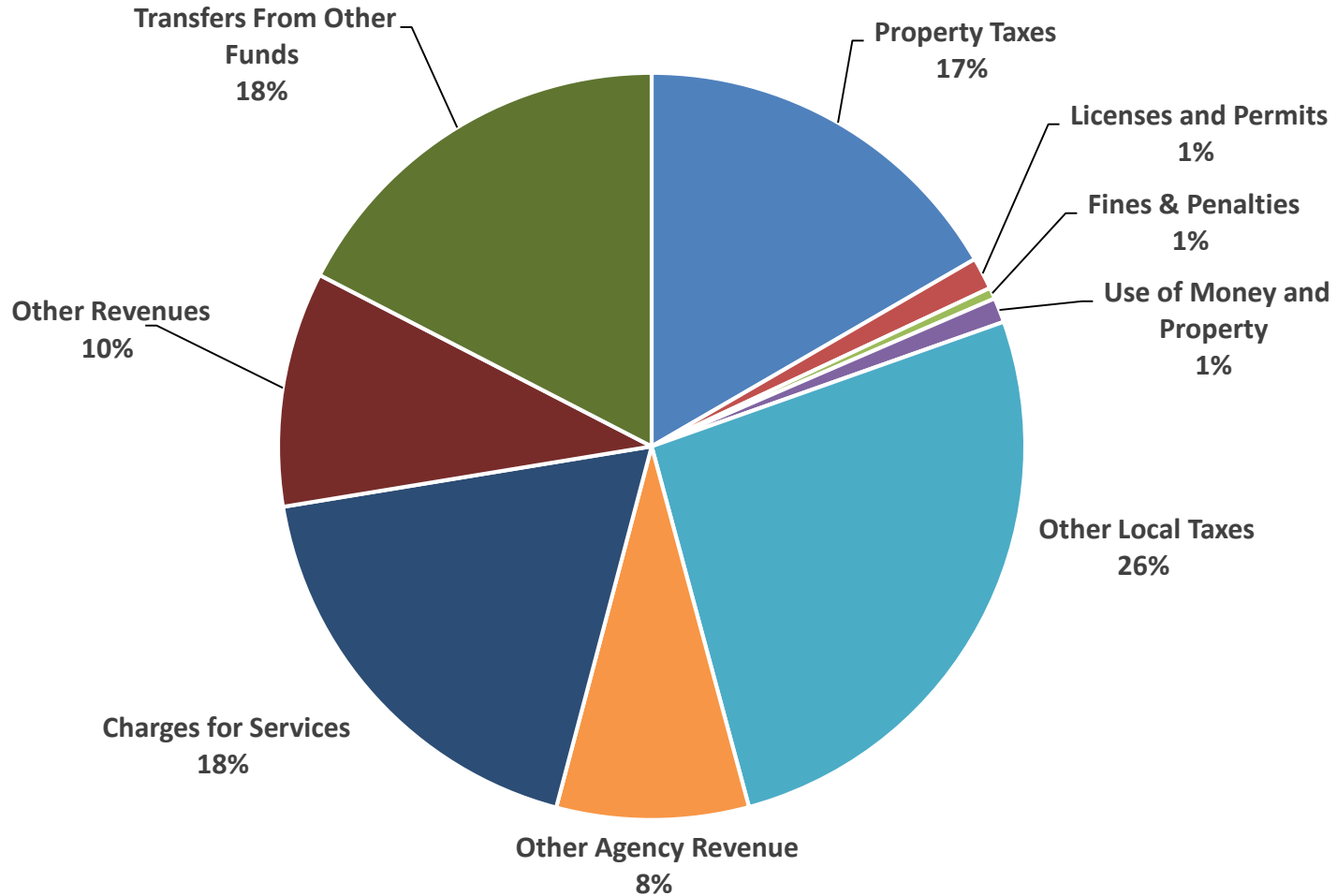
FY 2020 All Funds Revenues by Category

Category	FY 2019 Adopted	FY 2020 Proposed	Change
Property Taxes	\$ 63,220	\$ 64,932	\$ 1,712
Licenses and Permits	5,396	5,430	34
Fines, Forfeitures & Penalties	1,884	1,910	26
Use of Money and Property	4,055	4,170	115
Other Local Taxes	82,568	102,313	19,745
Other Agency Revenue	33,368	32,439	(929)
Charges for Services	57,992	71,423	13,431
Other Revenues	39,575	39,691	116
Transfers From Other Funds	48,934	67,975	19,041
Total All Funds Revenues	\$ 336,992	\$ 390,284	\$ 53,292

All Funds Summary

Revenues - \$390.3M

FY 2020 All Funds Projected Revenues by Category





All Funds Expenditures

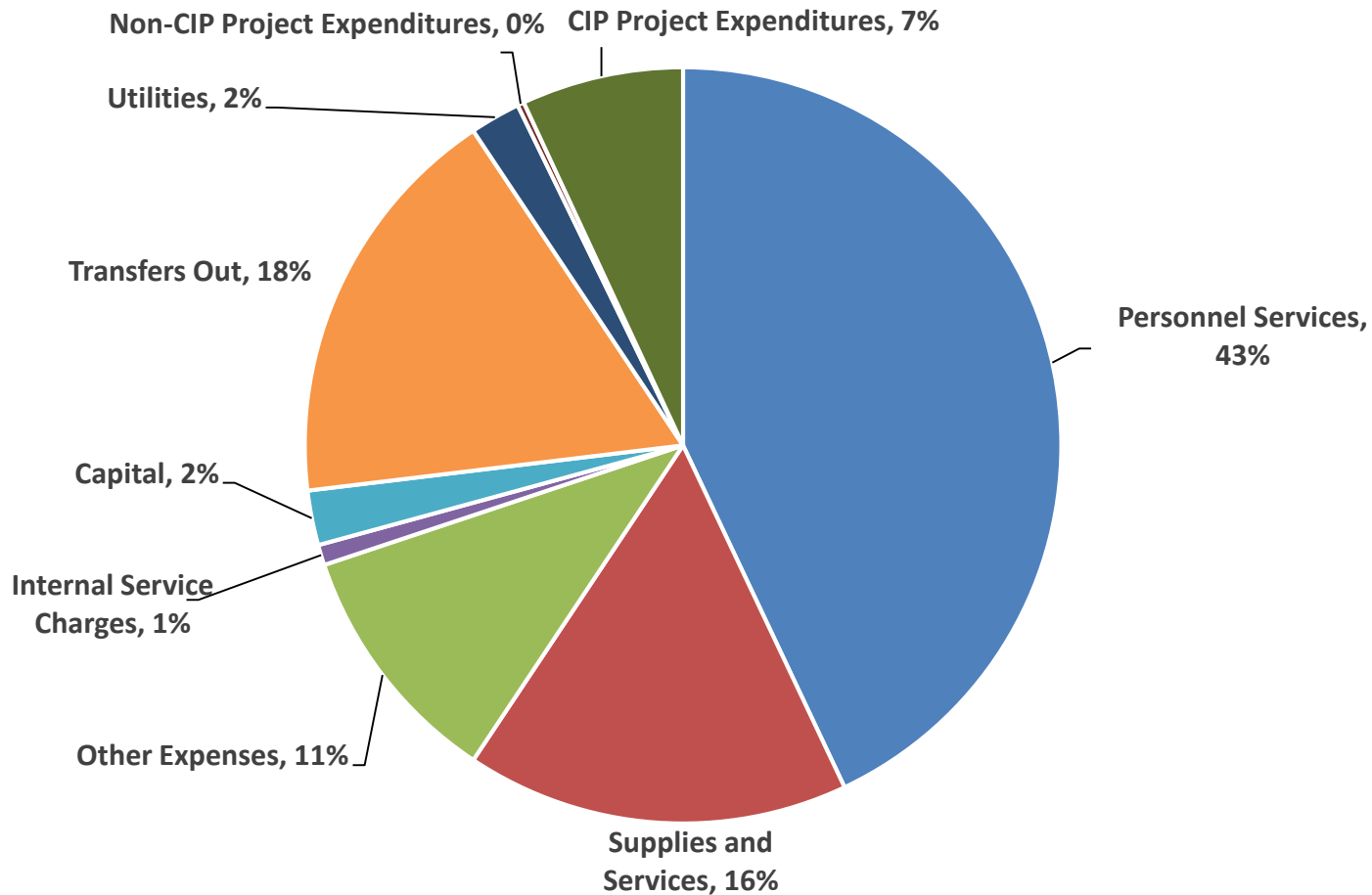
(in thousands)

All Funds Expenditures by Category

Category	FY 2019 Adopted	FY 2020 Proposed	Change
Personnel Services	\$ 107,365	\$ 116,765	\$ 9,400
Salary Savings	(4,488)	(2,319)	2,169
Retirement Benefits	32,172	36,918	4,747
Health Insurance	16,054	15,084	(969)
Personnel total	\$ 151,102	\$ 166,448	\$ 15,346
Supplies and Services	58,255	63,419	5,163
Other Expenses	39,264	40,758	1,494
Internal Service Charges	3,370	3,379	10
Capital	7,829	9,057	1,227
Transfers Out	48,934	67,975	19,041
Utilities	8,016	8,354	338
Non-CIP Project Expenditures	696	1,094	398
CIP Project Expenditures	30,059	26,798	(3,262)
Total General Fund Budget	\$ 347,525	\$ 387,281	\$ 39,756

All Funds Summary Expenditures - \$387.3M

FY 2020 All Funds Projected Revenues by Category



All Funds by Fund Type Revenue and Expenditures

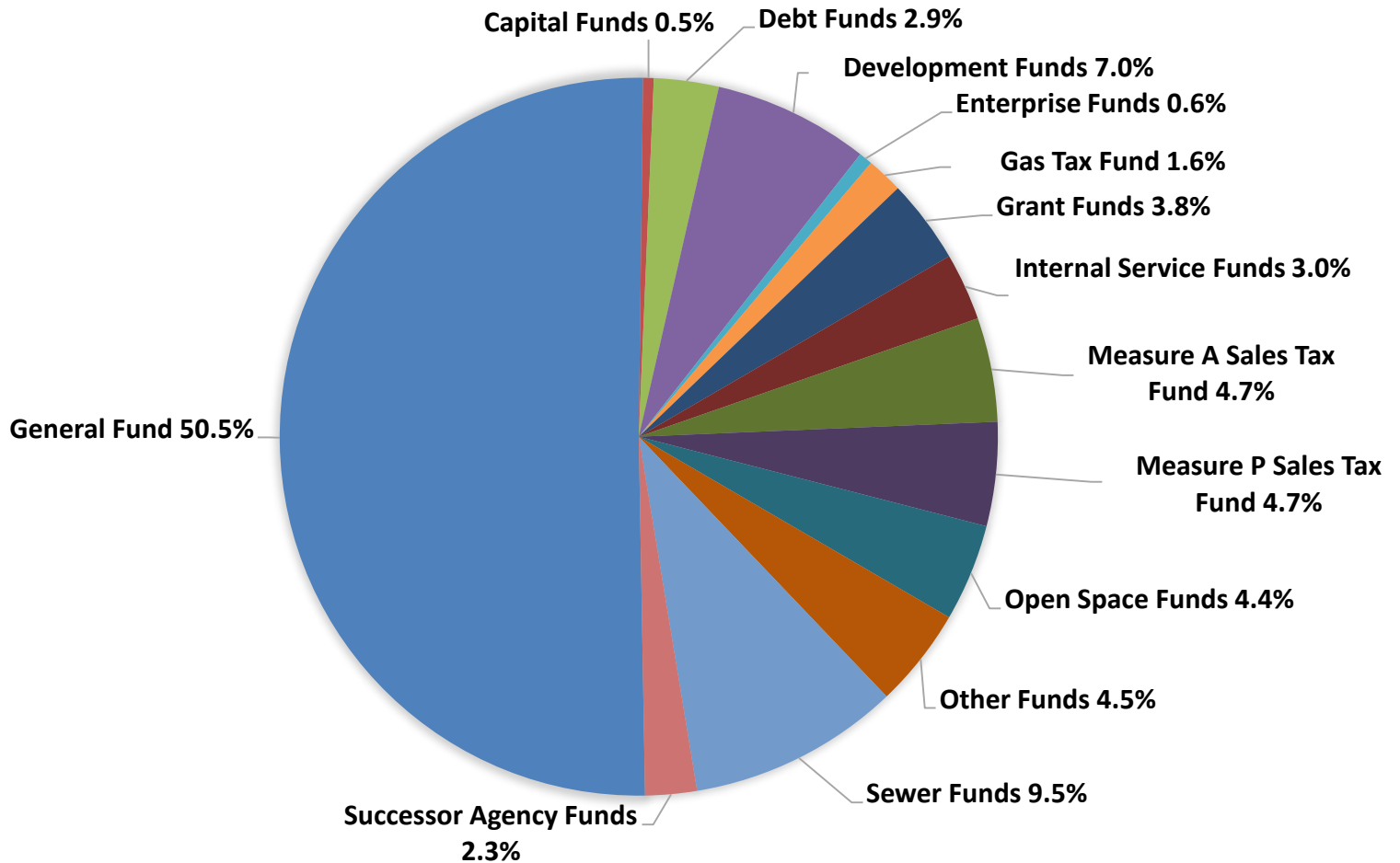
(in thousands)

FY 2020 All Funds by Fund Type

Category	Revenues	Expenses	Net Impact
General Fund	\$ 196,967	\$ 196,967	\$ (0)
Capital Funds	1,866	840	(1,026)
Debt Funds	11,388	11,374	(14)
Development Funds	27,306	21,439	(5,867)
Enterprise Funds	2,387	2,384	(3)
Gas Tax Fund	6,380	6,803	423
Grant Funds	14,781	19,926	5,145
Internal Service Funds	11,862	11,563	(299)
Measure A Sales Tax Fund	18,266	11,083	(7,183)
Measure P Sales Tax Fund	18,266	18,266	(0)
Open Space Funds	17,078	15,302	(1,776)
Other Funds	17,512	18,813	1,301
Sewer Funds	37,170	42,693	5,523
Successor Agency Funds	9,057	9,829	772
Total All Funds	\$ 390,284	\$ 387,281	\$ (3,002)

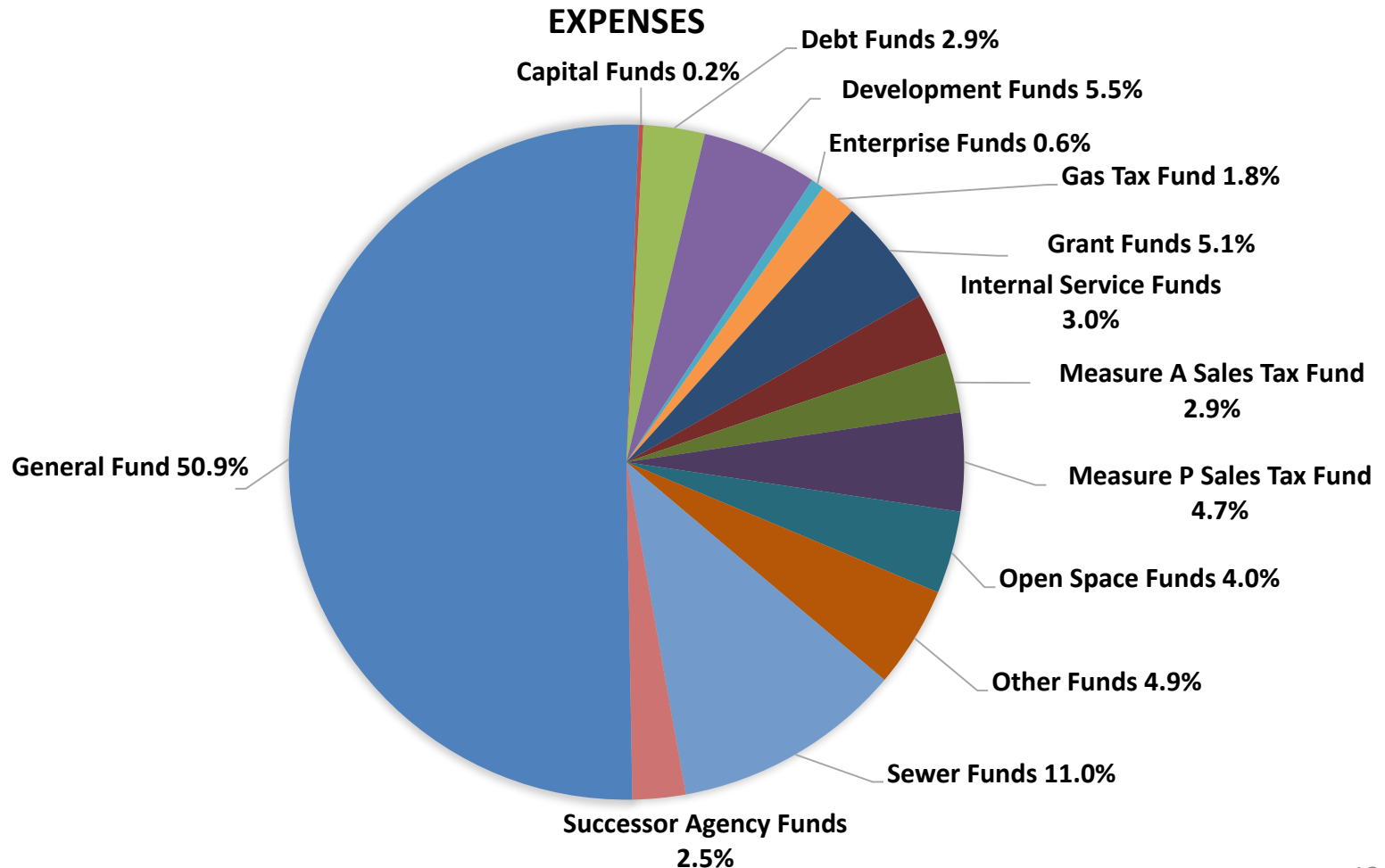
All Funds by Fund Type Revenue Graph

FY 2020 All Funds by Fund Type REVENUES



All Funds by Fund Type Expense Graph

FY 2020 All Funds by Fund Type





All Funds Staffing Summary

21.00 FTE Added FY 2019 Mid-Year
23.00 FTE Net FY 2020 New Positions

Staffing by Fund	FY 2019 Adopted	FY 2020 Proposed	Change
General Fund*	844.25	826.25	-18.00
Federal Grants Fund	45.00	45.00	0.00
Advanced Life Support Fund	1.00	2.00	1.00
Central Garage Fund / Fleet Maintenance	8.00	8.00	0.00
City Jail Enterprise Fund**	0.00	12.00	12.00
CV Housing Authority	4.00	4.00	0.00
Development Services Fund	55.00	57.00	2.00
Environmental Services	7.00	7.00	0.00
Gas Tax Fund	0.00	2.00	2.00
Measure A Sales Tax Fund	0.00	44.00	44.00
Sewer	46.00	47.00	1.00
Total Citywide	1010.25	1054.25	44.00

* FY 2020 Proposed Budget schedule did not include the transfer of 12 FTE's to the new City Jail Enterprise Fund.

** City Jail Enterprise Fund was created as a restructuring in the Police Department in FY 2020.

Staffing Highlights

- Mid-Year FY 2019 Net Changes (21.00 FTE)
 - General Fund (-8.00 FTE):
 - Transfer of 12.00 Firefighters to Measure A
 - Addition of 1.00 Deputy City Attorney III
 - Addition of 1.00 Sr. Human Resources Analyst
 - Addition of 1.00 Equipment Operator
 - Addition of 1.00 Sr. Maintenance Worker
 - Advanced Life Support Fund (1.00 FTE):
 - Addition of 1.00 Multimedia Production Specialist



Staffing Highlights

– Measure A (28.00 FTE):

- Transfer of 12.00 Firefighters (112 HR) from the General Fund
- Addition of 2.00 Deputy Fire Chiefs
- Addition of 1.00 Fire Captains (80 HR)
- Addition of 2.00 Fire Captains (84 HR)
- Addition of 2.00 Firefighter/Paramedics (84 HR)
- Addition of 4.00 Peace Officers
- Addition of 1.00 Police Agent
- Addition of 2.00 Police Dispatchers
- Addition of 1.00 Civilian Background Investigator
- Addition of 1.00 Sr. Police Tech. Specialist



Staffing Highlights

- FY 2020 Proposed Budget Net Changes (23.00 FTE)
 - General Fund (-10.00 FTE):
 - Addition of 1.00 Fire Inspector/Investigator
 - Addition of 1.0 Traffic Signal & Lighting Tech II
 - Transfer of 10.00 Police Services Officers to the City Jail Fund
 - Transfer of 2.0 Police Services Officer Supervisors to the City Jail Fund
 - City Jail Fund (12.00 FTE)
 - Transfer of 10.00 Police Services Officers and 2.0 Police Services Officer Supervisors from the General Fund



Staffing Highlights

- Development Service Fund (2.00 FTE):
 - Addition of 1.00 Associate Engineer
 - Transfer of 1.00 Sr. Project Coordinator
- Gas Tax Fund (2.00 FTE)
 - Addition of 1.0 Sr. Maintenance Worker
 - Addition of 1.0 Maintenance Worker II
- Sewer Service Revenue Fund (1.00 FTE)
 - Addition of 1.00 Management Analyst



Staffing Highlights

- Measure A (16.00 FTE):
 - Addition of 2.00 Fire Captains (84 HR)
 - Addition of 2.00 Firefighter/Paramedics (84 HR)
 - Addition of 3.00 Peace Officers
 - Addition of 2.00 Police Agent
 - Addition of 3.00 Police Dispatchers
 - Addition of 2.00 Police Sergeants
 - Addition of 2.00 Community Service Officers



GENERAL FUND SUMMARY



FY 2020 Summary

General Fund Revenues and Expenditures Summary (in millions)

Category	FY19 Adopted	FY20 Proposed	Change
Revenues	\$ 174.7	\$ 196.9	\$ 22.2
Expenditures	174.7	196.9	22.2
Surplus/Deficit	\$ -	\$ -	\$ -



General Fund Revenues

(in thousands)

General Fund Revenues by Category

Category	FY 2019 Adopted	FY 2020 Proposed	Change
Major Revenues			
Property Taxes	\$ 35,302	\$ 36,361	\$ 1,059
Sales Tax	33,698	34,187	489
Sales Tax - Measure P	18,085	18,266	181
Sales Tax - Measure A	-	18,266	18,266
Franchise Fees	11,692	11,926	234
Utility Users Taxes	5,605	5,633	28
Transient Occupancy Taxes	4,103	4,358	255
Motor Vehicle License Fees	21,886	22,540	653
Major Revenues Total	130,371	151,537	21,165
Other General Fund Revenues	44,306	45,430	1,124
Total General Fund Revenues	174,677	196,967	22,290



General Fund Expenditures

(in thousands)

General Fund Expenditures by Category

Category	FY 2019 Adopted	FY 2020 Proposed	Change
Personnel Services	\$ 91,620	\$ 92,929	\$ 1,308
Salary Savings	(4,488)	(2,319)	2,169
Retirement Benefits	27,548	30,478	2,929
Health Insurance	13,531	11,766	(1,765)
Personnel total	\$ 128,212	\$ 132,853	\$ 4,642
Supplies and Services	13,674	12,410	(1,264)
Other Expenses	696	779	83
Internal Service Charges	2,972	2,967	(5)
Capital	220	285	65
Transfers Out	24,119	42,656	18,537
Utilities	4,783	5,017	233
Total General Fund Budget	\$ 174,677	\$ 196,967	\$ 22,290



General Fund Departments

(in thousands)

FY 2020 General Fund Net Impact by Department

DEPARTMENTS	EXPENDITURES	REVENUES	NET IMPACT
City Council	\$ 1,567	\$ -	\$ 1,567
Boards & Commissions	12	-	12
City Clerk	1,019	(9)	1,010
City Attorney	3,202	(614)	2,588
Administration	2,103	(23)	2,081
Information Technology	3,785	(140)	3,645
Human Resources	3,016	(440)	2,576
Finance	3,957	(1,334)	2,623
Non-Departmental	44,180	(161,894)	(117,713)
Animal Care Facility	2,807	(1,254)	1,553
Economic Development	2,150	(1,073)	1,076
Development Services	2,858	(2,135)	723
Engineering/Capital Projects	9,109	(7,536)	1,573
Police	58,304	(5,858)	52,445
Fire	31,835	(3,880)	27,955
Public Works	11,772	(7,254)	4,519
Parks and Recreation	11,192	(2,693)	8,499
Library	4,099	(830)	3,269
GENERAL FUND TOTAL	\$ 196,967	\$ (196,967)	\$ -



Budget Highlights

- The City Manager's Proposed Budget for FY 2020 is balanced
 - Balanced through usage of one-time revenues
 - Staff will continue to evaluate measures to address the continuing structural deficit of approximately \$6 million and growing
- FY 2020 Revenue assumptions
 - Major revenues increased by \$21.2 million or 16.23%
 - \$0.2 million of increase related to Measure P Sales Tax
 - \$18.3 million of increase related to Measure A Sales Tax
 - Transfers-In increase of \$1.5 million for PFDIF Loan Repayment (One-time revenue)
 - Increase of departmental revenues by \$1.0 million (One-time revenue)



Budget Highlights

- FY 2020 Expenditures include
 - Personnel increase of \$4.6 million
 - Retirement Benefits increase of \$2.9 million
 - Includes One-Time Salary Savings of \$2.3 million
 - Salary increase of \$1.3 million
 - Health insurance decrease of \$1.8 million
 - Increase of \$18.3 million transfer from the General Fund to the Measure A Fund
 - Bayfront Development Commitment of \$1.5 million



Budget Highlights

- Department Restructuring:
 - Police Department restructuring of City Jails into a separate Enterprise Fund - \$1.9 million
 - Park and Recreation restructuring of the Living Coast Discovery Center commitment into a separate Enterprise Fund - \$0.1 million
 - City Attorney new Neighborhood Protection Unit division



Budget Highlights

- Fire Department
 - Increase of \$0.8 million for Dispatch Costs
 - Addition of 1.0 FTE for Apartment/Condominium Inspection Program (revenue offset)
- Engineering & Public Works Department
 - South Bay Rapid Transit support to MTS (revenue offset)
- Non-Departmental
 - FY 2019 Budget Carry Forward of \$2.5 million (One-time)

Pending Budget Items

- Items not included in the FY 2020 Proposed Budget
 - Millenia Fire Station staffing due to SAFER Grant application process
 - New Fire Academy costs
 - Proposition Measure Q (Cannabis) revenues and expenses
 - Property Tax information from the County
 - Potential Successor Agency Loan Repayment(s)



MEASURE A SALES TAX



Measure A

Revenues and Expenditures

(in thousands)

Category	FY 2020 Proposed
EXPENSES	
Personnel Services	9,341
Supplies and Services	672
Other Capital	165
Other Expenses	685
Transfer Out	219
TOTAL EXPENSES	11,083
REVENUES	
Transfer In	(18,266)
Total All Funds Budget	\$ (7,183)

Staffing Highlights

- Measure A Sales Tax Fund is adding a total of 44 FTE's between the mid-year additions in FY 2019 and FY 2020
 - 23.0 Fire Department Positions (22 Sworn, 1 Non-Sworn)
 - 21.0 Police Department (12 Sworn, 9 Non-Sworn)



MEASURE P SALES TAX



Measure P

Revenues and Expenditures

(in thousands)

Category	FY 2020 Proposed
EXPENSES	
Fire Vehicles	3,012
Police Vehicles	495
Non-Safety City Vehicles	1,520
Police Equipment	28
Police Communications & Dispatch System	367
Regional Communication System (RCS)	350
Fire Station Repair/Replacements	3,866
Police Facility Repairs	100
Civic Center and South Chula Vista Libraries	250
Park Infrastructure	138
Total Project Expenditures	10,125
Administrative Expenses	12
Annual Debt Service Payments	8,129
TOTAL EXPENSES	18,266
Transfer In	(18,266)
Total All Funds Budget	\$ (0)

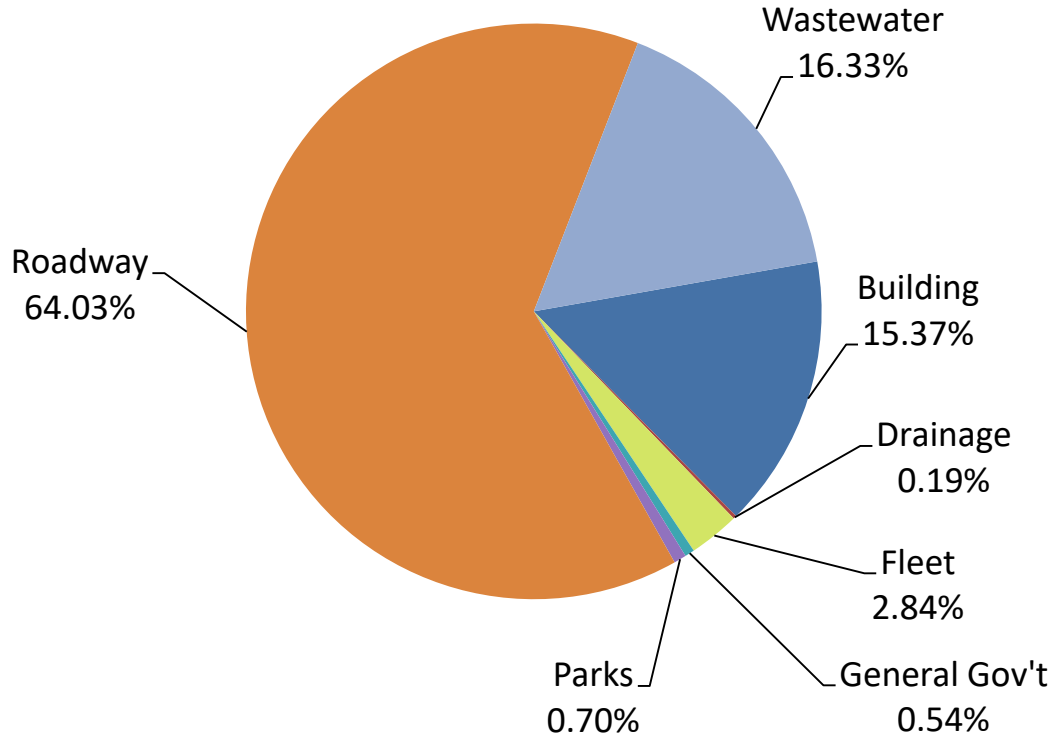


CAPITAL IMPROVEMENT PROGRAM SUMMARY



Capital Improvement Program - \$26.8M

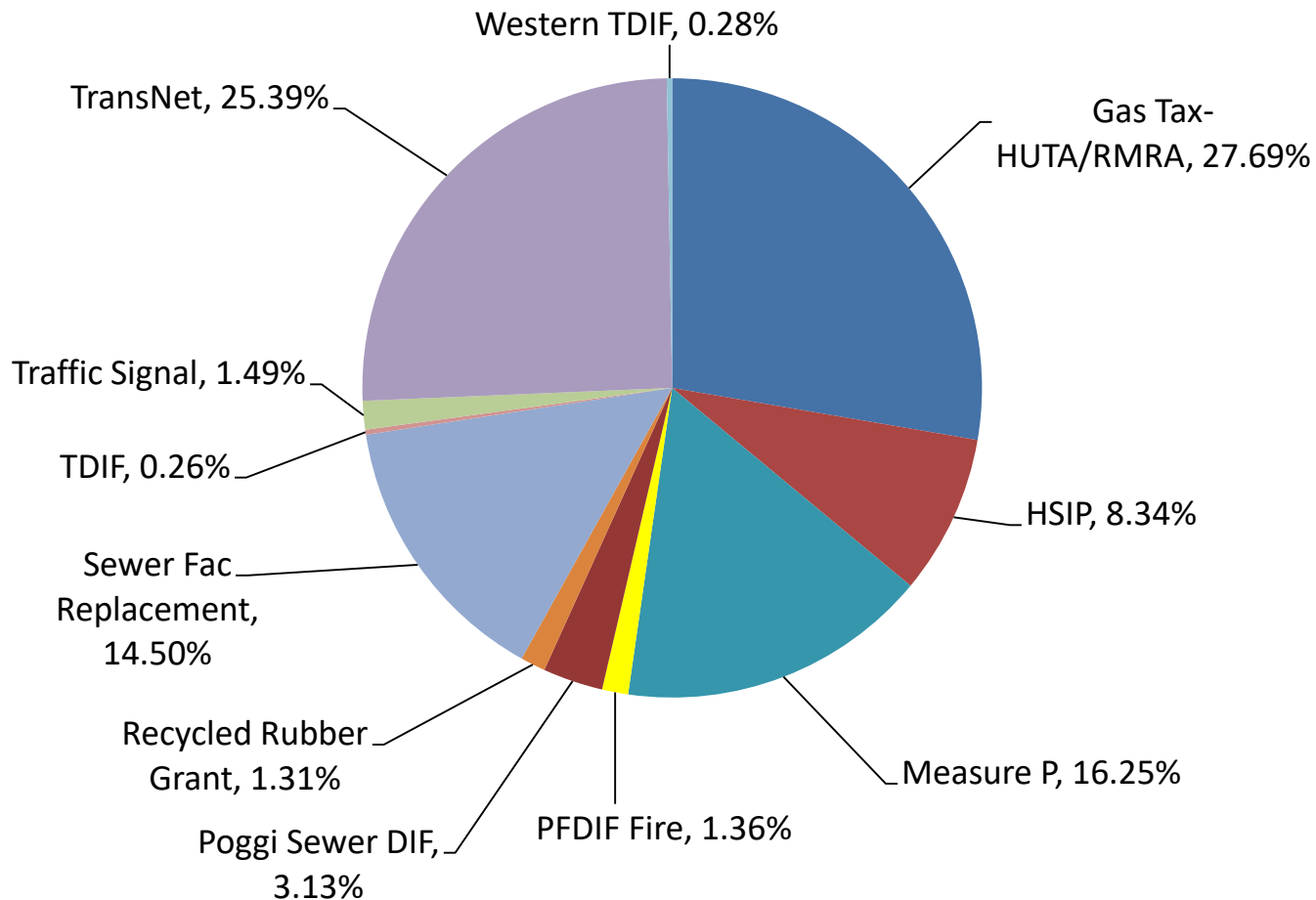
by Asset Management System





Capital Improvement Program - \$26.8M

by Funding Source



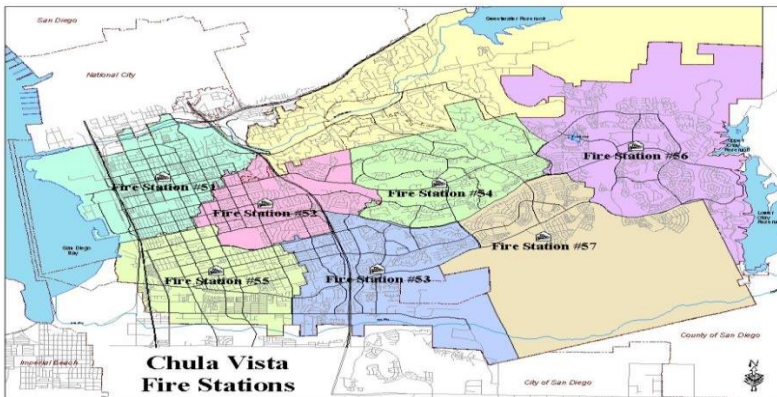
- Major Projects



Pavement Rehab - \$9.2m



Lead Pedestrian Intervals (LPT) - \$2.3m



Replace Fire Stations 5 & 9 - \$3.1m



Intersection Improvements - \$1m

- Current Projects



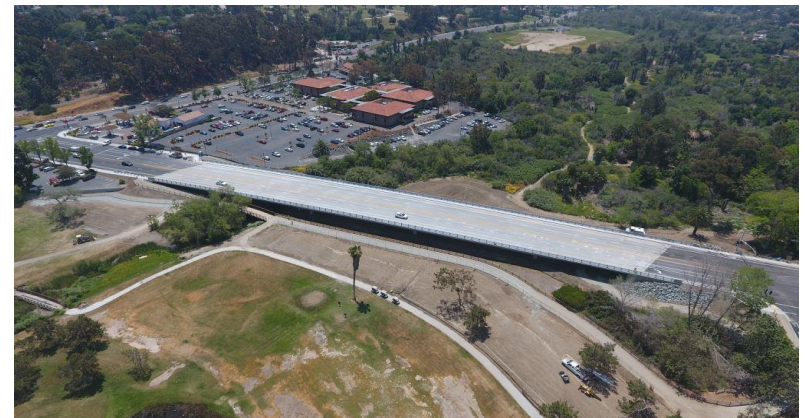
Pavement Rehab Ph 2 – Residential Streets



Bike Lanes on Broadway



Third Ave Streetscape Phase 3



Willow Street Bridge

- Current Projects (Design Phase)



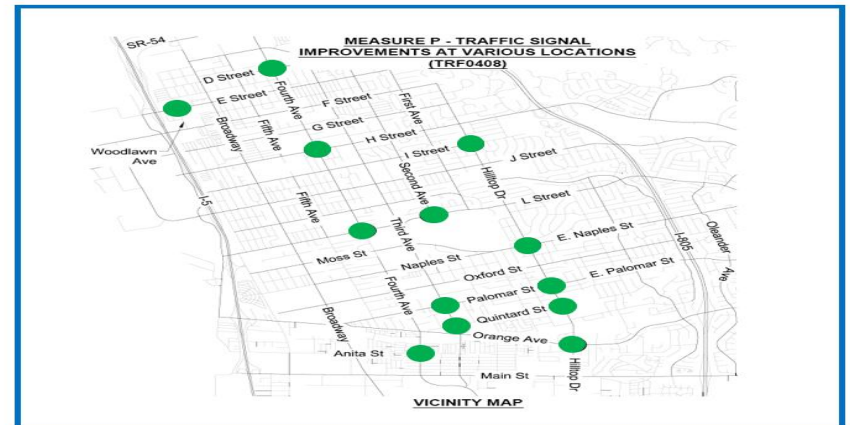
G Street Pump Station Upgrade



Storm Drain Rehab



Sidewalk Replacement

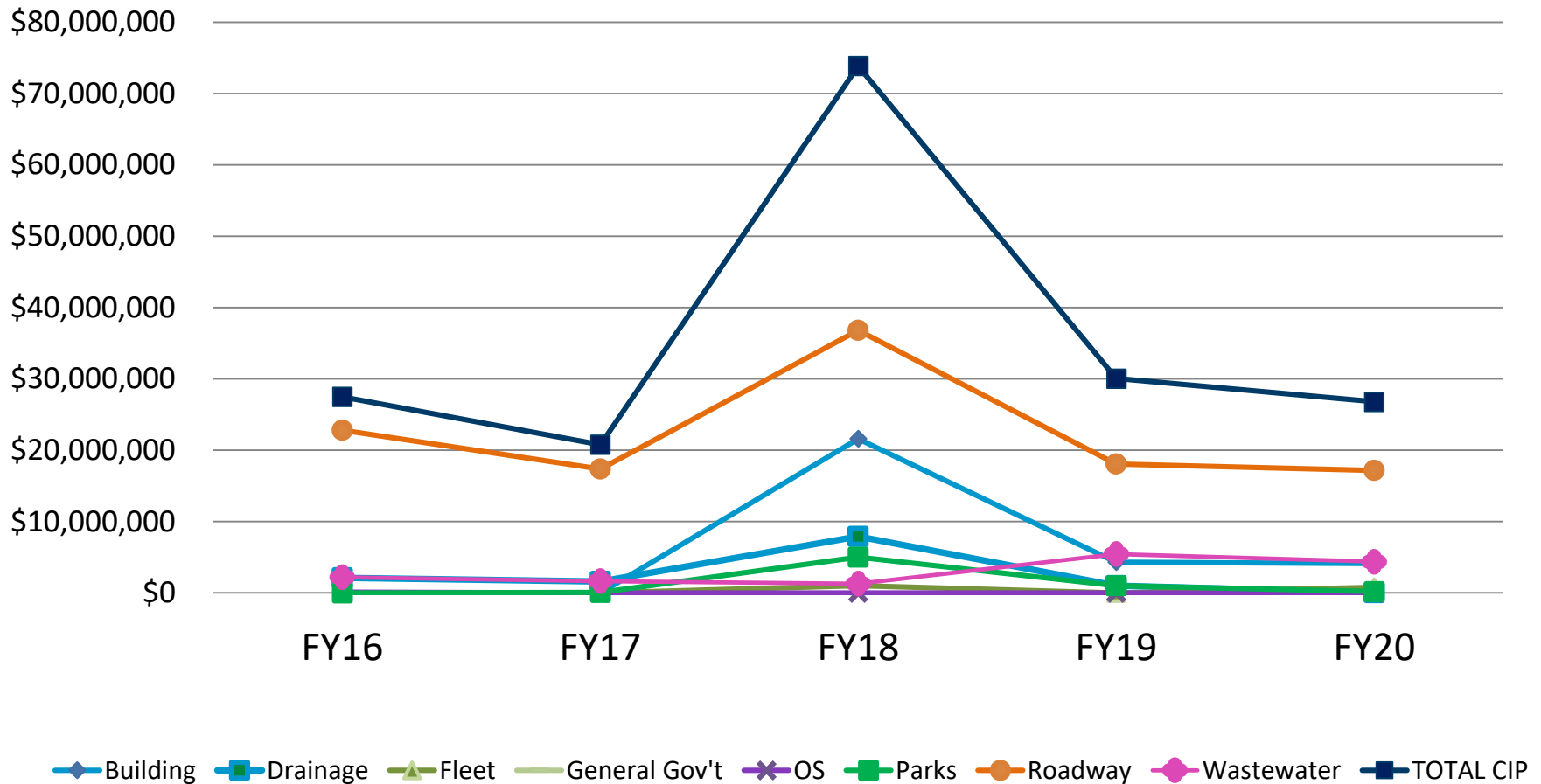


Traffic Signals Replacement



Capital Improvement Program 5-Year Period

by Asset Management System



Next Steps

- City Council to accept City Manager's Proposed Budget as their own and set June 4, 2019, for a Public Hearing and adoption of the budget
- Additional public comments can be submitted on the City's website (www.chulavistaca.gov)

Resolution

Resolution of the City Council / Successor Agency to the Redevelopment Agency / Housing Authority of the City of Chula Vista accepting the City Manager's Proposed Operating and Capital Improvement Budgets for Fiscal Year 2019 – 2020 for each agency as their Proposed Budgets, respectively, and setting the time and place for a public hearing for final consideration and adoption of same

Questions?

Staffing Highlights

- FY 2019 Proposed Budget Net Changes (2.00 FTE)
 - General Fund (2.00 FTE):
 - Addition of 1.00 Public Works Superintendent
 - Correction of 1.00 Fiscal Office Specialist from Fleet Management
 - Funding of 5.00 Peace Officers (previously frozen positions)
 - Central Garage Fund (-1.00 FTE)
 - Correction of 1.00 Fiscal Office Specialist to General Fund