

ATTACHMENT 1

2016 Growth Management Oversight Commission (GMOC) Recommendations / Implementing Actions Summary

GMOC RECOMMENDATIONS	STAFF RESPONSES & PROPOSED IMPLEMENTING ACTIONS
<p>1. <u>Libraries</u></p> <p>3.1.1 That City Council direct the City Manager to maximize use of available space by finding funding to renovate the Civic Center Library, focusing on the underutilized basement so that it could be accessible to the community, or serve as a revenue resource from potential tenants.</p>	<p>1. <u>Libraries</u></p> <p>3.1.1 Renovation of the underutilized lower level is underway. Space will be converted to a STEM (Science, Technology, Engineering, Mathematics) lab/maker space in cooperation with Qualcomm and Chula Vista Elementary School District. Estimated completion is July 2016.</p>
<p>2. <u>Police</u></p> <p>3.2.1 That the City Council direct the City Manager to monitor the retention and recruitment programs and procedures for police officers so that the department will be properly staffed and response to Priority 1 calls can improve.</p> <p>3.2.2 That the City Council direct the City Manager to monitor the retention and recruitment programs and procedures for police officers so that the department will be properly staffed and response to Priority 2 calls can improve.</p>	<p>2. <u>Police</u></p> <p>3.2.1 & 3.2.2 As part of the Police Department’s Strategic Plan, the “People” initiative prioritizes recruitment and retention programs to develop the best possible staff to carry out the Department’s mission. Unfortunately, the Department has the lowest sworn officer to population ratio in the region (0.93 per 1000 residents compared to the regional average of 1.31). Current sworn staffing levels have challenged the Department to meet its response thresholds.</p> <p>Although adequate staffing has been a concern for the Police Department to meet its GMOC response time thresholds, the Department seeks alternate solutions to meet the thresholds. The Police Department is in the process of updating its Computer-Aided Dispatch (CAD) system, which will include Automated Vehicle Location (AVL) technology. AVL will show dispatchers which units are closest to a given call, which will have a positive impact to police response times.</p>

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<p>3. <u>Traffic</u></p> <p>3.3.1 That City Council direct the City Manager to support City engineers in their efforts to ensure that a minimum of two lanes of Heritage Road be constructed from Santa Victoria Road to Main Street by the end of calendar year 2016.</p>	<p>3. <u>Traffic</u></p> <p>3.3.1 The Public Works Department concurs with and accepts the recommendation. Obtaining the 404 permit from the Army Corps of Engineers is still in process, and completion of the Heritage Road extension from Santa Victoria Road to Main Street is expected to be delayed until approximately February 2017.</p>
<p>4. <u>Fire and Emergency Medical Services</u></p> <p>3.4.1 That City Council direct the City Manager to collaborate with the Fire Chief in conducting a statistical analysis to provide more detailed information regarding specific station response times and the percentage of calls where there is cross-coverage, and to focus on improving the response times by fire stations 6, 7 and 8.</p>	<p>4. <u>Fire and Emergency Medical Services</u></p> <p>3.4.1 Staff met with software vendor, DECCAN INTL, to include this analysis as part of our annual update. Station and unit placement/coverage are to be examined and recommendations made. Responses are expected by summer 2016.</p>
<p>5. <u>Parks and Recreation</u></p> <p>3.5.1 That City Council approve the updated Parks and Recreation Master Plan by fall 2016, and resolve any outstanding issues through future amendments to the document.</p>	<p>5. <u>Parks and Recreation</u></p> <p>3.5.1 The Parks and Recreation Master Plan is on schedule to go to City Council for their consideration by fall 2016.</p>
<p>6. <u>Fiscal</u></p> <p>3.6.1-1) That City Council direct the City Manager to strongly consider ballot measures to increase property and/or sales taxes.</p>	<p>6. <u>Fiscal</u></p> <p>3.6.1-1) The City's asset management team is currently gathering feedback on a potential revenue measure and will bring</p>

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3.6.1-2) That City Council direct the City Manager to work with the Director of Economic Development to explore economic development through tax incentives.	council their final recommendation by mid-May. 3.6.1-2) The City does consider, on a case by case basis, tax incentives for certain industries that generate jobs and an overall increase in the generation of sales and/or property tax revenue to the City.